

1 Appendix A

2 AGENCY AND TRIBAL COORDINATION

3 This appendix documents how the Interstate Bridge Replacement (IBR) Program has collaborated with
4 regulatory agencies and tribes as part of the National Environmental Policy Act (NEPA) process. Additionally,
5 the following discussion summarizes the collaboration and coordination implemented to date and how these
6 efforts will continue throughout the duration of the NEPA process. Roles and responsibilities of each agency
7 or tribe, and the coordination that has occurred with each, are included as well.

8 Agency Coordination

9 *Note to reviewers: The IBR Program NEPA Coordination Plan is under ongoing revision. The following draft*
10 *sections of this appendix discussing agency coordination represent information that is current as of April 30,*
11 *2023. This draft document will be updated where applicable as the project continues to advance.*

12 Agency coordination has played a significant role throughout the IBR Program NEPA process, from defining
13 the Purpose and Need to development of the Supplemental Environmental Impact Statement (SEIS). Because
14 the project is located in two states, cities, and counties, it requires coordination and outreach with numerous
15 federal, state, and local agencies. In addition, the project is composed of three major structural components:
16 a bridge, light rail transit, and a highway. Thus, various agencies have a wide range of expertise and
17 jurisdictional authority.

18 For the purpose of the following discussion, *regulatory agency* refers to any federal, state, or local agency
19 from which a permit is anticipated or approval is needed for the Modified Locally Preferred Alternative (LPA).
20 The IBR Program team has and continues to communicate with regulatory agencies throughout the NEPA
21 process to identify permits and approvals needed for construction. Previously, during the environmental
22 review stage for the Columbia River Crossing (CRC) project, the project team engaged with regulatory
23 agencies on a regular and ongoing basis. Agency engagement extended throughout the NEPA process for the
24 CRC project, from defining the Purpose and Need to development of the Draft Environmental Impact
25 Statement and Final Environmental Impact Statement (EIS), and is described in detail in Appendix A of the
26 CRC Final EIS. This effort continues under the IBR Program. The IBR Program team works extensively with
27 regulatory agencies and local jurisdictions, which are organized into the following designated agency groups:
28 lead agencies, cooperating agencies, and participating agencies.

29 Lead Agencies

30 A lead agency is the agency carrying out the federal action and is responsible for complying with the
31 requirements of NEPA. In some cases, such as the IBR Program, more than one federal agency is designated as
32 a federal lead agency. Federal agencies, together with state agencies, local agencies, and/or tribes, may act as
33 joint lead agencies.

34 The federal lead agencies for the IBR Program include the Federal Highway Administration (FHWA) and the
35 Federal Transit Administration (FTA). The federal lead agencies for the IBR Program are responsible for:

- 36 • Overseeing the coordination process (as codified in 23 USC § 139).
- 37 • Determining the level of NEPA documentation required to complete the NEPA process for the IBR
38 Program.
- 39 • Providing guidance on the NEPA process, including resolving differences in agency procedures.
- 40 • Confirming the sufficiency of NEPA documentation.

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- 1 • Providing legal sufficiency review of project documents.
- 2 • Leading consultation with other federal agencies for compliance with federal statutes (e.g., Endangered
3 Species Act [ESA], National Historic Preservation Act [NHPA]).
- 4 • Posting Program information on the federal Permitting Dashboard.
- 5 • Overseeing tribal consultation.
- 6 • Making the final NEPA decision.

7 The federal lead agencies undertake additional responsibilities in conjunction with other nonfederal joint lead
8 agencies for the IBR Program. Nonfederal joint lead agencies include the Oregon Department of
9 Transportation (ODOT); Washington State Department of Transportation (WSDOT); local transit agencies
10 Tri-County Metropolitan Transportation District (TriMet) and Clark County Public Transportation Benefit Area
11 (C-TRAN); and regional metropolitan planning organizations Oregon Metro (Metro) and the Southwest
12 Washington Regional Transportation Council (RTC). In conjunction with the federal lead agencies, the
13 nonfederal joint lead agencies are responsible for:

- 14 • Providing timely, technical review and comments on the impact assessment methodologies, technical
15 analyses, and environmental review documentation.
- 16 • Supporting the preparation and distribution of a NEPA coordination plan (including schedule), Draft SEIS,
17 Final SEIS, and Record of Decision in compliance with the requirements of all applicable environmental
18 laws, executive orders, and other related requirements.
- 19 • Supporting identification of a preferred alternative to be evaluated in the Final SEIS to the extent
20 practicable.
- 21 • Supporting the public involvement activities, notifications of availability and distribution of
22 environmental review documents, and posting of decisions related to the environmental review
23 documents.
- 24 • Identifying any issues of concern regarding the Program’s environmental impacts and mitigation
25 measures.
- 26 • Providing timely input on unresolved issues.
- 27 • Coordinating with Program staff to develop and maintain an administrative record for relevant Program
28 decisions.
- 29 • Providing timely review of permit applications and authorizations that fall under the agency’s jurisdiction.

30 Lead agencies and their roles and responsibilities for the IBR Program are listed in Table A-1 and Table A-2.

31 Additional lead agency responsibilities are to be determined.

32 Table A-1. Federal Lead Agencies

Agency	Permits and Approvals
FHWA FTA	<ul style="list-style-type: none">• Federal approval.• Compliance with federal laws and regulations.• Right-of-way permit (interstate) (FHWA).

1 Table A-2. Joint Lead Agencies

Agency	Permits and Approvals
ODOT WSDOT	<ul style="list-style-type: none"> • State approval. • Washington State Environmental Policy Act (SEPA) (WSDOT). • Program delivery via funding from the two state legislatures and potential federal funding sources. • Potential grant recipients for FTA (WSDOT) (to be determined). • Design, construction, and operation and maintenance of state and interstate highways according to respective Stewardship and Oversight Agreements. • Right-of-way encroachment permits.
Metro RTC	<ul style="list-style-type: none"> • Regional approval. • Maintenance of the regional and metropolitan transportation plans that include the IBR Program. • Program funding in Transportation Improvement Program. • Coordination, planning, and approval of investments in the transportation system.
TriMet C-TRAN	<ul style="list-style-type: none"> • Local approval of transit. • Design, construction, and operation and maintenance of the transit facility. • Potential grant recipients for FTA (TriMet) (to be determined).

2

Cooperating Agencies

3 A cooperating agency is any federal agency, other than a lead agency, that has jurisdiction by law (with
4 permitting or land transfer authority) or special expertise with respect to any environmental impact involved
5 in a proposed project or project alternative. A state or local agency of similar qualifications may also become
6 a cooperating agency by agreement with the lead agencies, as may a Native American tribe when the effects
7 are on lands of tribal interest. All cooperating agencies are also considered participating agencies.

8 Cooperating agencies are specifically requested by the lead agencies to participate during the environmental
9 evaluation process for a project. Cooperating agencies have an elevated status in the NEPA process due to the
10 independent actions these agencies will take that depend on the Program's NEPA analysis; this includes an
11 opportunity to contribute expertise in the development of methodology and analysis of impacts. In addition,
12 it is anticipated that cooperating agencies will use the Final SEIS to support their respective permit or
13 approval decision-making.

14 Each cooperating agency will have the opportunity to participate in Program meetings, open houses, and
15 workshops in addition to reviewing and providing comments on the following Program milestones and
16 activities:

- 17 • Consult and concur with the lead agencies concerning the schedule in the *NEPA Coordination Plan*
18 (IBR n.d.).
- 19 • Participate in agency coordination meetings.
- 20 • Provide input on the EIS analysis methodology memoranda within the areas of the cooperating agency's
21 expertise during the review period.

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- 1 • Provide input on the administrative Draft SEIS, Final SEIS, and relevant EIS technical documentation.
- 2 • Provide adequate information for the cooperating agency to discharge its NEPA responsibilities and any
- 3 other requirements regarding jurisdictional approvals, permits, licenses, or clearances.
- 4 Cooperating agencies for the IBR Program, along with their roles and responsibilities, are summarized in
- 5 Table A-3.

6 **Table A-3. Cooperating Agencies**

Agency Name	Role	Permit and Approval Responsibilities
U.S. Army Corps of Engineers (USACE)	Federal permitting; Agency with jurisdiction and special expertise on the Clean Water Act, water quality, and the levee and navigation channel.	<ul style="list-style-type: none"> • Section 404 of the Clean Water Act Permit • Section 408 Authorization for Modification/Alteration of USACE Civil Works Projects (levee and navigation channel)
U.S. Coast Guard (USCG)	Federal permitting; Agency with jurisdiction and special expertise on navigable waterways.	<ul style="list-style-type: none"> • General Bridge Act of 1946 Permit
National Oceanic and Atmospheric Administration National Marine Fisheries Service (NOAA Fisheries or NMFS)	Federal permitting; Agency with jurisdiction and special expertise on fish and wildlife.	<ul style="list-style-type: none"> • Endangered Species Act (ESA) Section 7 Consultation • Magnuson-Stevens Fishery Conservation and Management Act • Marine Mammal Protection Act • Biological Opinion
U.S. Environmental Protection Agency (EPA)	Federal permitting; Special expertise on the adequacy and the acceptability of the environmental impacts analysis.	<ul style="list-style-type: none"> • Sole Source Aquifer Protection Act • Clean Air Act
National Park Service (NPS)	Property owner; Agency with jurisdiction and special expertise on historic resources.	<ul style="list-style-type: none"> • National Historic Preservation Act (NHPA) Section 106 Consultation • Archaeological Resources Protection Act Permit • Fort Vancouver National Historic Site • U.S. Department of Transportation Act Section 4(f) Consultation • Section 6(f) of the Land and Water Conservation Fund Act Consultation • Federal Lands to Parks Concurrence
Washington State Department of Archaeology and Historic Preservation (DAHP)	State permitting; Special expertise on archaeology and historic resources.	<ul style="list-style-type: none"> • NHPA Section 106 Consultation • U.S. Department of Transportation Act Section 4(f) Consultation

1 Beginning in 2005 as part of the CRC project, the CRC project team met with each of the cooperating agencies
 2 to gather information and seek advice on project development and potential build concepts. Each
 3 cooperating agency played a key role in developing the build alternatives analyzed in the CRC Final EIS. The
 4 IBR Program’s approach has been similar in that the Program has either met, or will meet, one-on-one with
 5 each of the cooperating agencies prior to publication of the Draft SEIS. Each cooperating agency has the
 6 opportunity to provide input on the Modified LPA as it relates to the respective agency’s expertise, interest,
 7 and mandates.

8 Participating Agencies

9 Participating agencies are agencies that have a specific interest in a project. Non-governmental organizations
 10 and private entities cannot serve as participating agencies. Pursuant to 23 USC § 139, participating agencies
 11 are responsible for identifying, as early as practicable, any issues of concern regarding the IBR Program's
 12 potential environmental, social, or economic impacts that could substantially delay or prevent an agency
 13 from granting a permit or other approval that is needed for the Program.

14 Designation as a participating agency does not imply Program support, and if applicable, does not provide an
 15 agency with increased oversight or approval authority beyond its statutory limits. Each participating agency
 16 will have the opportunity to participate in Program meetings, open houses, and workshops in addition to
 17 reviewing and providing comments on the following NEPA milestones and activities:

- 18 • Participate in the NEPA process starting at the earliest possible time. Participation includes providing
 19 comments and responses on NEPA documents, reviewing studies or methodologies on the areas within
 20 the special expertise or jurisdiction of the agency and advising on the level of detail for the analysis of
 21 impacts.
- 22 • Identify, as early as practicable, environmental issues of concern regarding the IBR Program.
- 23 • Provide meaningful and timely input on unresolved issues.
- 24 • Comment on the schedule in the *NEPA Coordination Plan* (IBR n.d.).

25 Participating agencies and their roles and responsibilities are summarized in Table A-4.

26 Table A-4. Participating Agencies

Agency	Role	Permits and Approvals
Federal Aviation Administration (FAA)	Agency with jurisdiction, special expertise on aviation impacts.	<ul style="list-style-type: none"> • 7460-1 Permit for Permanent Obstruction • 7460-1 Permit for Construction Obstruction
U.S. Fish and Wildlife Service (USFWS)	Special expertise on fish and wildlife.	<ul style="list-style-type: none"> • Endangered Species Act Section 7 Consultation • Letter of Concurrence
U.S. General Services Administration (GSA)	Special expertise on federal lands.	<ul style="list-style-type: none"> • Federal Lands to Parks Concurrence

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Agency	Role	Permits and Approvals
City of Portland	Agency with jurisdiction, property owner, special expertise on city facilities and operations.	<ul style="list-style-type: none"> • Land Use Review (environmental, adjustment, design) • Historic Demolition Review • Noise Variance • Improvements in Right-of-way • Building Permit – Site Development • Sign Permit • Trade Permits – Electrical; Mechanical; Plumbing • Non-Park Use of Park lands
City of Vancouver	Agency with jurisdiction, property owner, special expertise on city facilities and operations.	<ul style="list-style-type: none"> • Regional and local transportation, local land use, and local permits • Public Facilities Master Plan (Hybrid Approach) • Transportation Development Review • Traffic Impact Analysis • Shoreline Management Act approval • Critical Areas Ordinance approval • Noise Permit • Building Permit • Trade Permit – Electrical; Mechanical; Plumbing • Temporary Use Permit • Access Closure • Sign Permit (Temporary)
City of Gresham <i>(Note to reviewers: The IBR Program has invited this agency, and a response is pending.)</i>	Agency with jurisdiction	To be determined
Oregon Department of Environmental Quality (DEQ)	Agency with jurisdiction, special expertise on multiple environmental resources (air quality, water quality).	<ul style="list-style-type: none"> • Clean Water Act Section 401 Water Quality Certification • 1200-C construction stormwater permit • Air Quality Permit • Stationary Source Permit
Oregon Department of Fish and Wildlife (ODFW)	Agency with jurisdiction, special expertise on fish and wildlife.	<ul style="list-style-type: none"> • Fish Passage Act Fish Passage Permit • Habitat Mitigation Policy
Oregon Department of Land Conservation and Development (DLCD)	Special expertise on statewide planning	<ul style="list-style-type: none"> • Oregon’s Statewide Land Use Planning Goals Compliance

Agency	Role	Permits and Approvals
Oregon Department of State Lands (DSL)	Agency with jurisdiction, special expertise on bridge easement and fish passage.	<ul style="list-style-type: none"> • Removal-Fill Permit • Lease/Bridge Easement Permit • Oregon Fish Passage Act Approval
Oregon Parks and Recreation Department <i>(Note to reviewers: The IBR Program has invited this agency, and a response is pending.)</i>	State recreation office	<ul style="list-style-type: none"> • Section 6(f) of the Land and Water Conservation Act Consultation
Oregon State Historic Preservation Office (SHPO)	Special expertise on archaeology and historic resources.	<ul style="list-style-type: none"> • NHPA Section 106 Consultation • U.S. Department of Transportation Act Section 4(f) Consultation
Port of Portland	Special expertise on freight movement.	<ul style="list-style-type: none"> • Regional and local transportation, traffic impact analysis, local land use
Port of Vancouver USA	Special expertise on freight movement.	<ul style="list-style-type: none"> • Regional and local transportation, traffic impact analysis, local land use
Washington State Department of Ecology	Agency with jurisdiction, special expertise on multiple environmental resources (air quality, water quality, wetlands, contaminated sites).	<ul style="list-style-type: none"> • Clean Water Act Section 401 Water Quality Certification • Construction stormwater general permit • Air quality permit • Stationary source permit • Shoreline Management Act approval
Washington State Department of Fish and Wildlife (WDFW)	Agency with jurisdiction, special expertise on waters under the state's jurisdiction.	<ul style="list-style-type: none"> • Hydraulic Project Approval • Mitigation Policy (POL-M5002)
Washington State Department of Natural Resources	Agency with jurisdiction, special expertise on natural resources.	<ul style="list-style-type: none"> • Aquatic Lands Lease/Easement • Aquatic Use Authorization
Multnomah County Drainage District	Responsible for reducing flood risk by maintaining levee systems, managing drainage, and responding to emergencies.	<ul style="list-style-type: none"> • Development Review permit • Letter/Statement of No Objection letter for the Section 408 process

- 1 The participating agencies identified in Table A-4 may also participate in other environmental compliance
- 2 processes (e.g., NHPA Section 106, Endangered Species Act) that are respective to agency interests (or area of
- 3 expertise).
- 4 Ten federally recognized tribes with jurisdiction or other interests in the IBR Program study area will be
- 5 involved in the IBR Program NEPA process. Each participating tribe will have a participating agency role in the

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1 development of the Program, including the following as it relates to each tribe’s area of expertise or
2 environmental issues of concern to their jurisdiction:

- 3 1. Provide meaningful and early input on methodologies and level of detail required.
- 4 2. Participate in coordination meetings and joint field reviews as appropriate.
- 5 3. Provide timely review and comment on the technical reports to reflect the views and concerns of each
6 respective tribe on the adequacy of the document, alternatives considered, and the anticipated impacts
7 and mitigation.

8 Participating federally recognized tribes in the IBR Program NEPA process include:

- 9 • Confederated Tribes and Bands of the Yakama Nation
- 10 • Confederated Tribes of Siletz Indians of Oregon
- 11 • Confederated Tribes of the Colville Reservation
- 12 • Confederated Tribes of the Grand Ronde Community of Oregon
- 13 • Confederated Tribes of the Umatilla Indian Reservation
- 14 • Confederated Tribes of the Warm Springs Reservation of Oregon
- 15 • Cowlitz Indian Tribe
- 16 • Nez Perce Tribe
- 17 • Nisqually Indian Tribe
- 18 • Spokane Tribe of the Spokane Reservation

19 In addition to the above, the Program is coordinating with the Chinook Indian Nation, which is not currently a
20 federally recognized tribe. A tribe’s designation as a participating agency does not replace formal
21 government-to-government or Section 106 tribal consultation with federally recognized tribes. The approach
22 to formal tribal consultation and tribal consultation activities to date are discussed below in the Tribal
23 Consultation section of this appendix.

24 Agency Coordination Points and Responsibilities

25 Table A-5 identifies the key NEPA coordination points, as well as agency responsibilities, information
26 provided, and anticipated timeframe. The lead agencies will provide reasonable advance notification to
27 cooperating and participating agencies for expected review dates.

28 The IBR Program will routinely update the schedule and inform agencies and tribes of the timeframes
29 identified below. Timeframes for review and/or comment will be established. Reviewers shall compile
30 comments from their respective agencies and tribes and send a single set of comments to the IBR Program
31 team when more than one staff member reviews a document. Federal permitting agencies will be able to
32 track federal permits and timelines via the federal Permitting Dashboard.

1 *Note to reviewers: All dates in the table will be cross-checked and updated.*

2 Table A-5. Agency Coordination Points and Responsibilities

Coordination Point	Information or Activity Provided	Agency Responsible for Commenting	Comments Provided or Activity Conducted	Anticipated Timeframe
Cooperating and Participating Invitation Letters	Distribute invitation letters	Cooperating/ Participating	Review and respond	October 2022
NEPA Coordination Plan	Distribute Draft Coordination Plan	Cooperating/ Participating	Review and comment	October 2022
Issue Notice to Supplement (NTS)	Publish NTS in Federal Register	Cooperating	Review and comment	April 2023
Impact assessment methodologies	Distribute draft impact assessment methodologies	Cooperating/ Participating	Review and comment	October–December 2022
Draft SEIS (Administrative Draft)	Distribute Administrative Draft SEIS	Cooperating	Review and comment	August 2023
Biological Opinion for Endangered Species Act /Section 7	Distribute Final Biological Assessment	NMFS, USFWS	Review and issue biological opinion or letter of concurrence	September 2023–August 2024
Draft SEIS	Distribute Draft SEIS	Participating	Review and comment	December 2023
Mitigation Plan	Included in the SEIS	Cooperating/ Participating	Review and comment	December 2023
Final Supplemental Environmental Impact Statement (Final SEIS) (Administrative Draft)	Distribute Administrative Draft Final SEIS	Cooperating	Review and comment	July 2024
Signing of the Programmatic Agreement for Section 106	Distribute Programmatic Agreement	FHWA, FTA, USACE, Oregon SHPO, Washington State DAHP, WSDOT, ODOT, NPS	Review, comment, and sign	September 2024–October 2024
Concurring Signatures on Programmatic Agreement for Section 106	Distribute Programmatic Agreement	<i>To be determined</i>	Review, comment, and sign if concurring party	September 2024–October 2024

Coordination Point	Information or Activity Provided	Agency Responsible for Commenting	Comments Provided or Activity Conducted	Anticipated Timeframe
Final EIS	Distribute Final EIS	Participating	N/A	November 2024
Record of Decision (ROD)	Publish ROD	Federal Lead	Review and comment	December 2024

1 DAHP = Department of Archaeology and Historic Preservation; ESA = Endangered Species Act; FHWA= Federal Highway Administration;
 2 FTA = Federal Transit Administration; N/A = not applicable; NMFS = National Marine Fisheries Service; NPS = National Park Service;
 3 SEIS = Supplemental Environmental Impact Statement; SHPO = State Historic Preservation Office; USACE = U.S. Army Corps of
 4 Engineers; USFWS = U.S. Fish and Wildlife

5 Technical Coordination with Agencies in Development of the 6 Modified LPA

7 The IBR Program has worked in tandem with partner agency technical staff through focused technical
 8 working groups to develop, evaluate, refine, and identify design concepts, transit investments, and modeling
 9 and analytical approaches in development of the Modified LPA. Descriptions of these efforts with partner
 10 agencies follow.

11 Executive Steering Group

12 The IBR Program’s design team collaborated with executive leadership and technical staff from local partner
 13 planning and transportation agencies to develop, evaluate, refine, and identify design concepts and transit
 14 investments for consideration by advisory groups and the community. These meetings served as a venue for
 15 developing a shared understanding of local conditions, needs, and planned transportation improvements.
 16 The Executive Steering Group identified design options for screening, contributed to desired outcomes,
 17 developed screening criteria, considered tradeoffs, and was engaged in the process of developing the
 18 Modified LPA.

19 The Executive Steering Group included executive leadership from the IBR Program and the following
 20 10 partner agencies:

- 21 • ODOT
- 22 • WSDOT
- 23 • Local transit agencies C-TRAN and TriMet
- 24 • Regional metropolitan planning organizations Metro and RTC
- 25 • Cities of Portland and Vancouver
- 26 • Ports of Portland and Vancouver

27 Travel Demand Modeling Working Group

28 Representatives from the IBR Program, ODOT, WSDOT, C-TRAN, TriMet, the Cities of Vancouver and Portland,
 29 the Ports of Vancouver and Portland, Metro, and RTC met to review and discuss methods and assumptions
 30 related to travel demand modeling being used in support of analysis for the IBR Program. This group met
 31 approximately monthly starting in June 2021 to discuss many aspects of the demand model process including
 32 data collection, land use, travel markets, regional data analysis, tolling (for the IBR Program, as well as
 33 modeling assumptions made by the Regional Mobility Pricing Project), definition of model assumptions for

1 screening of highway and transit options, and post-processing for traffic analysis. The group also reviewed
 2 screening criteria and analysis related to transportation modeling to support the evaluation of design options.

3 Transit Options Technical Session

4 Representatives from the IBR Program, C-TRAN, TriMet, the Cities of Vancouver and Portland, Ports of
 5 Vancouver and Portland, Metro, and RTC developed and refined an array of transit scenarios (including mode,
 6 alignment, stations, and operations) and their varying performance and operating measures. This technical
 7 team was convened under the name of the Transit Options Technical Session and met eight times between
 8 October 2021 and February 2022.

9 Climate Technical Working Group

10 The IBR Program invited climate and planning staff from each of the partner agencies to join ODOT and
 11 WSDOT climate specialists for discussions on strategies to support shared climate goals. The climate technical
 12 working group meetings are held monthly and cover topics such as methods to assess greenhouse gas
 13 emissions associated with the Program, greenhouse gas reduction goals and targets, and the need for
 14 mutually supportive policies and programs to support shared climate goals. Future meetings will address
 15 design refinements, the environmental study, and construction means and methods, as well as investigate
 16 potential mitigation or offsets.

17 Tribal Consultation

18 *Note to reviewers: The IBR Tribal Consultation Plan is being revised by the IBR Tribal Liaison. The following*
 19 *sections will need to be updated once the IBR Tribal Consultation Plan is finalized.*

20 Below is a summary of the IBR Government-to-Government Tribal Consultation Plan. The summary details
 21 how this Program team is coordinating with tribal governments.

22 WSDOT, ODOT, FHWA, and FTA are committed to government-to-government consultation with tribes on
 23 projects that may affect tribal rights and resources. The IBR tribal consultation process is designed to
 24 encourage early and continued feedback from, and involvement by, tribes potentially affected by the IBR
 25 Program and to ensure that their input is incorporated into the decision-making process. Although tribal
 26 coordination and government-to-government tribal consultation is being undertaken as a distinct outreach
 27 effort, tribal involvement is also occurring concurrently with agency coordination and public involvement.

28 Goals for Tribal Consultation

- 29 • To achieve respectful engagement between the needs of the tribes and states as supported by numerous
 30 federal and state agreements and executive orders, including the following:
- 31 – Presidential Executive Order 13175, Consultation and Coordination with Indian Tribal Governments.
 - 32 – President Biden’s January 2021 memorandum on Tribal Consultation and Strengthening Nation-to-
 33 Nation Relationships.
 - 34 – Washington State Centennial Accord.
 - 35 – WSDOT Executive Order 1025 Tribal Consultation.
 - 36 – Oregon Revised Statutes 182.162 to 182.168, Relationship of State Agencies with Indian Tribes
- 37 • To achieve compliance with legally required steps under NEPA, Section 106 of the NHPA, and other
 38 applicable state and federal laws.

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- 1 • For the IBR team and tribes to engage in an open exchange of information about the Program, its
2 potential impacts, and appropriate mitigation.
- 3 • To the extent possible, to avoid or minimize effects this Program may have on tribal resources including
4 those reserved under treaties with the United States and to agree on mitigation for unavoidable Program
5 impacts to tribal resources.
- 6 • To achieve a richer and lasting understanding of the area and build durable relationships between
7 WSDOT, ODOT, and the affected tribes who are or will be engaged in the operation of the IBR Program and
8 in consultation for other projects.

9 Tribal Consultation Approach

10 The IBR Program has a designated tribal liaison who will facilitate all communications with the consulting
11 tribes. Other WSDOT and ODOT team members may participate in the ongoing government-to-government
12 dialogue. Consultants will assist in preparing for meetings with the tribes, but all contact will be through the
13 IBR tribal liaison and WSDOT and ODOT staff on the Program. All communication with tribes is coordinated
14 through the IBR tribal liaison to ensure that information is managed internally and integrated into the
15 government-to-government dialogue with the tribes. All tribal consultation and the results from these efforts
16 are documented in the Program's administrative record unless noted as sensitive or confidential.

17 The general approach to government-to-government consultation for the IBR Program is as follows:

- 18 • Meet with representatives of affected tribes to review broad issues. IBR Program staff met with interested
19 tribes early in the environmental review process in order to establish the following information:
 - 20 – An understanding of the aspects of the IBR Program that are likely to interest the tribes.
 - 21 – Preliminary information about the potential for the project to affect tribal land, historical or cultural
22 resources, fishing and other aquatic resources, or any other issues of tribal concern.
 - 23 – An initial concurrence regarding the process for the government-to-government consultations.
- 24 • Engage in both formal and technical consultation with tribal staff. Program staff will coordinate with
25 technical staff individually and through working group meetings (e.g., fish and wildlife habitat mitigation
26 areas) and at the request of tribes, will formally meet with the tribal cultural and natural resource
27 committees.
 - 28 – At the request of interested tribes, the Program team will meet with the Tribal Council and
29 appropriate tribal committees at major Program milestones.
 - 30 – IBR technical staff will be invited to all working group meetings that the tribe may have an interest or
31 expertise in.
 - 32 – The consultation process will integrate both formal and informal contact with the Tribal Council and
33 tribal staff, respectively.
- 34 • Seek to resolve issues in parallel with Program planning and permitting activities. IBR Program staff will
35 keep the interested tribes fully informed throughout the Program planning, permitting, and development
36 process. Tribal sovereignty affords tribes the rights to government-to-government consultation as
37 separate and distinct from opportunities for members of the general public to participate in the planning
38 and permitting process. In acknowledgement of tribal sovereignty, the IBR Program has initiated the
39 following actions to ensure effective government-to-government consultation:
 - 40 – Seek tribal input regarding alternatives and opportunities to avoid, reduce, or otherwise mitigate the
41 effects of the IBR Program on tribal interests.

- 1 – Seek tribal comment throughout the Program’s environmental review, permitting, and regulatory
2 review processes.

3 Tribal Consultation Activities

4 The following summarizes the tribal consultation in which the IBR Program has engaged through April 2023.
5 The IBR Program team has conducted extensive consultation with interested tribes since September 2020.
6 The ODOT Tribal Liaison led the consultation effort until the Program arranged to have a tribal liaison
7 dedicated to the project in October 2022.

8 Who are we consulting with and why?

9 During the environmental review stage for the CRC project, the project team consulted with both the natural
10 and cultural resource offices of each affected tribe. CRC staff periodically met with tribal councils and
11 committees as appropriate. This effort continues under the IBR Program.

12 In September 2020, government-government consultation was reinitiated when FHWA and FTA extended
13 letters to the 21 tribes and Native Hawaiian Organizations that were contacted originally on the CRC project,
14 four of which have adjudicated treaty fishing access rights along the Columbia River. In February 2022, as a
15 result of consultation with the National Park Service (NPS), outreach was extended to an additional 17 tribes.
16 Through that effort, 10 federally recognized tribes expressed an interest in consultation on the IBR Program.

17 The IBR Program team initiated formal consultation with the following federally recognized tribes:

- 18 • Confederated Tribes of Grand Ronde Community of Oregon
- 19 • Confederated Tribes of the Colville Reservation
- 20 • Confederated Tribes of the Umatilla Indian Reservation
- 21 • Confederated Tribes of Warm Springs of Oregon
- 22 • Cowlitz Indian Tribe
- 23 • Nez Perce Tribe
- 24 • Confederated Tribes of Siletz Indians of Oregon
- 25 • Spokane Tribe of the Spokane Reservation
- 26 • Confederated Tribes and Bands of the Yakama Nation
- 27 • Nisqually Indian Tribe

28 The following tribes have court-adjudicated treaty rights to the Columbia River:

- 29 • Confederated Tribes of the Umatilla Indian Reservation
- 30 • Confederated Tribes of Warm Springs of Oregon
- 31 • Nez Perce Tribe
- 32 • Confederated Tribes and Bands of the Yakama Nation

33 The Program team is also consulting with the Chinook Indian Nation, which is currently not a federally
34 recognized tribe. The Program team is consulting with technical staff in various departments from each
35 consulting tribe. The IBR Program periodically presents to/meets with tribal councils and committees when
36 requested.

1 **Consultation Activities to Date**

2 *Note to reviewers: This list has been updated through April 30, 2023. As more consultation activities occur, the list*
3 *will be updated.*

- 4 • Reinitiated consultation with the tribes in September 2020.
- 5 • Conducted face-to-face meetings with each tribe (see meeting record below).
- 6 • Sent invitations to be participating tribes for the NEPA compliance process to 10 federally recognized
7 tribes and one nonfederally recognized tribe in November 2022.
- 8 • The 11 consulting tribes reviewed the following products:
 - 9 – Methods and data reports
 - 10 – Design options development and screening report
 - 11 – Area of Potential Effects for Section 106
 - 12 – Tribal consultation plan
 - 13 – All Draft SEIS technical reports
 - 14 – Draft research designs for archaeological discovery field investigations
 - 15 – Historic built environment baseline surveys
 - 16 – Historic built environment determinations of eligibility
 - 17 – Historic built environment findings of effects
- 18 • The IBR Program hosted a series of history listening sessions in February and March 2022. The purpose of
19 the listening sessions was to educate the Program team about the significant history of the area. Four
20 tribes provided listening sessions.
- 21 • Held monthly Intertribal Fish and Wildlife meetings to discuss fish issues including the in-water work
22 window negotiations, construction sequencing and timing, and the process for developing conservation
23 measures.
- 24 • Coordinated with and provided updates to the Columbia River Inter-Tribal Fish Commission (CRITFC),
25 which coordinates management policy and provides technical services for the Yakama, Warm Springs,
26 Umatilla, and Nez Perce Tribes. IBR Program coordination and updates were provided through the
27 Habitat Mitigation Working Group and the intertribal fish and wildlife meetings.
- 28 • Hosted monthly intertribal cultural resources meetings with presentations by the IBR cultural resources
29 team. The purpose of the meetings was to look at detailed archaeological information in relation to the
30 detailed IBR design maps.
- 31 • Provided the opportunity for tribes to establish intergovernmental agreements (IGAs) with the IBR
32 Program.

33 **Current/Upcoming Consultation Activities**

- 34 • Consultation on the NHPA Section 106 Project-level Programmatic Agreement
- 35 • Consultation on inadvertent discovery plan
- 36 • Consultation on development of archaeological treatment plan
- 37 • Consultation on monitoring plan

- Consultation on the habitat mitigation plan

Key Tribal Concerns and Positions Expressed to Program Team

- The high probability of disturbing sensitive resources and sacred sites through Program testing and construction.
- Impacts to fish and other marine life through project construction. Significant impacts to aquatic life could affect treaty fishing access rights upstream.
- Concerns around tolling on the Interstate Bridge.
- Discussions regarding monitoring and mitigation plans.
- Discussions regarding work force plans.

Tribal Meeting Record

Note to reviewers: The tribal meeting record table has been updated through April 30, 2023. As more consultation activities occur, the table will be updated with subsequent drafts.

Table A-6. Tribal Meeting Record

Date	Tribe (and Staff Level)	IBR and Agency Staff	Purpose
4/15/2021	Siletz cultural resources staff	IBR Program administrator, IBR environmental manager, ODOT tribal liaison, FHWA staff, FTA staff	Provide an introduction and overview of the project, NEPA status, and the government-to-government plan.
4/16/2021	Cowlitz Indian Tribe staff	IBR Program administrator, IBR environmental manager, FHWA environmental manager, ODOT tribal liaison	Provide an introduction and overview of the project, NEPA status, and the government-to-government plan.
4/19/2021	Grand Ronde cultural resources staff and natural resources staff	IBR Program administrator, IBR environmental manager, FHWA staff, FTA staff, ODOT tribal liaison	Provide an introduction and overview of the project, NEPA status, and the government-to-government plan.
4/26/2021	Warm Springs cultural resources staff and natural resources staff	IBR Program administrator, IBR environmental manager, FHWA staff, FTA staff, ODOT tribal liaison	Provide an introduction and overview of the project, NEPA status, and the government-to-government plan.
5/12/2021	Umatilla natural resources staff	IBR Program administrator, FTA staff, FHWA staff, ODOT tribal liaison	Provide an introduction and overview of the project, NEPA status, and the government-to-government plan.
5/20/2021	Nisqually cultural resources staff	IBR Program administrator, IBR deputy Program administrator, IBR environmental manager, IBR design manager, ODOT tribal liaison	Provide an introduction and overview of the project, NEPA status, and the government-to-government plan.

Interstate Bridge Replacement Program

Date	Tribe (and Staff Level)	IBR and Agency Staff	Purpose
6/24/2021	Yakama natural resources staff	IBR Program administrator, IBR environmental manager, FHWA staff, FTA staff, ODOT tribal liaison	Provide an introduction and overview of the project, NEPA status, and the government-to-government plan.
7/1/2021	Cowlitz Community Advisory Group (CAG) representative	IBR Program, CAG members	Discussion of access to the Columbia River.
8/1/2021	Cowlitz staff	ODOT tribal liaison	Set up recurring monthly meetings with Cowlitz to receive updates.
8/4/2021	Grand Ronde staff	IBR environmental manager, FHWA staff, FTA staff, ODOT tribal liaison	Discussion of past CRC work and current NEPA engagement timelines and important feedback items.
8/24/2021	CRITFC natural resources staff	IBR Program administrator, IBR environmental manager, IBR deputy environmental manager, FTA staff, FHWA staff, WSDOT staff, ODOT tribal liaison	General introduction and orientation to the IBR Program.
9/13/2021	Nez Perce staff	ODOT tribal liaison	Regular check-in with Nez Perce.
9/14/2021	Cowlitz Council members	ODOT tribal liaison and ODOT staff	ODOT meeting to discuss ODOT tolling with Cowlitz Council members. Raised concerns regarding tolling efforts.
9/15/2021	Colville natural resources and historic staff	ODOT tribal liaison	Discussion of whether a larger meeting is warranted.
9/16/2021	Spokane historic resources staff	IBR Program administrator, IBR environmental manager, FHWA staff, FTA staff, ODOT tribal liaison	Discussions of future involvement with NEPA. Discussed interest in fisheries conversations.
9/21/2021	Colville staff	ODOT tribal liaison	Briefly discussed IBR Program and determined whether more frequent meetings were necessary.
9/21/2021	Cowlitz staff	ODOT tribal liaison	Established the first monthly meetings.
10/11/2021	Cowlitz historic resources staff	ODOT tribal liaison, Fort Vancouver staff	Fort Vancouver meeting discussing sensitive resources and National Park Service involvement.
10/15/2021	Cowlitz historic resources staff	IBR staff, ODOT tribal liaison	Preparation meeting for upcoming session.
10/18/2021	Cowlitz staff	IBR Program administrator, IBR environmental manager, FTA staff, FHWA	Provided updates to the Cowlitz Indian Tribe.

Date	Tribe (and Staff Level)	IBR and Agency Staff	Purpose
		staff, ODOT staff, WSDOT staff, ODOT tribal liaison	
11/29/2021	Grand Ronde natural resources and historic resources staff	IBR Program administrator, IBR environmental manager, IBR deputy environmental manager, IBR design lead, FTA staff, FHWA staff, WSDOT staff, ODOT staff, ODOT tribal liaison	First occurrence of the monthly meetings with Grand Ronde. Discussion of potential ground disturbance impacts and request for GIS information.
12/20/2021	Cowlitz natural resources and historic resources staff	IBR Program administrator, IBR environmental manager, IBR design lead, IBR cultural resources lead, FTA staff, FHWA staff, WSDOT staff, ODOT staff, ODOT tribal liaison	Monthly meeting including NEPA timeline, transit, tolling, and sensitive information updates.
12/27/2021	Grand Ronde staff	IBR Program administrator, IBR design lead, IBR cultural resources lead, FTA staff, ODOT tribal liaison	Discussion about Section 4(f) and methods for archaeology research.
1/19/2022	Cowlitz staff	IBR Program administrator, IBR Deputy environmental manager, IBR cultural resources lead, ODOT tribal liaison, IBR design manager, FHWA staff, FTA staff	Monthly meeting with the Cowlitz.
1/21/2022	Intertribal meeting: Nez Perce, Nisqually, Umatilla, Warm Springs, Yakama, Siletz, Colville, Grand Ronde, CRITFC staff in attendance	IBR technical staff, ODOT tribal liaison, ODOT staff, USACE staff, WDFW staff, WSDOT staff, Washington State Department of Natural Resources staff, Oregon DEQ staff, ODFW staff, Oregon DSL staff, Willamette Partnership staff	Habitat mitigation meeting.
1/25/2022	Grand Ronde staff	ODOT tribal liaison, IBR Program staff, IBR cultural resources manager	Discussed the history seminar.
2/3/2022	Grand Ronde cultural resources staff	IBR Program team, ODOT tribal liaison	Monthly Grand Ronde meeting.
2/14/2022	Siletz staff	IBR cultural resources lead, ODOT tribal liaison	Preparation for IBR tribal history listening session.
2/16/2022	Siletz Staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Siletz tribal history listening session.
2/17/2022	Yakama staff	IBR environmental manager, IBR cultural resources lead	Provided an update on the IBR Program.
2/17/2022	Cowlitz Tribal Council	IBR Program staff, ODOT tribal liaison	Presented design options to the Tribal Council.
2/18/2022	Cowlitz staff	ODOT tribal liaison, IBR cultural resources lead	Preparation for IBR tribal history listening session.

Interstate Bridge Replacement Program

Date	Tribe (and Staff Level)	IBR and Agency Staff	Purpose
2/23/2022	Cowlitz staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Cowlitz tribal history listening session.
2/24/2022	Yakama staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Yakama tribal history listening session.
2/28/2022	Grand Ronde cultural resources and natural resources staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Monthly meeting with Grand Ronde.
3/8/2022	Grand Ronde staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Grand Ronde tribal history listening session.
3/21/2022	Cowlitz staff	IBR Program administrator, IBR environmental manager, IBR deputy environmental manager, IBR design manager, IBR cultural resources lead, FHWA staff, FTA staff, WSDOT staff, ODOT tribal liaison	IBR monthly meeting with the Cowlitz. Discuss the approach to limiting physical impacts, and potential effects on sensitive cultural resources.
3/28/2022	Grand Ronde staff	IBR Program administrator, IBR environmental manager, IBR deputy environmental manager, IBR cultural resources lead, IBR design manager, FTA staff, FHWA staff, ODOT staff	Discussion of design footprint.
3/29/2022	Siletz staff	ODOT tribal liaison	Discussion of how to improve IBR meetings and survey methods.
4/7/2022	Cowlitz staff	ODOT tribal liaison	IBR design build updates, status of the programmatic agreement and memorandum of agreement.
4/18/2022	Cowlitz staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Cultural resource updates and preliminary LPA.
4/25/2022	Grand Ronde staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Monthly meeting with Grand Ronde.
4/26/2022	Cowlitz cultural resources staff	IBR cultural resources lead, ODOT tribal liaison	Conversation regarding the cultural importance of Fort Vancouver.
4/28/2022	Intertribal meeting: Cowlitz, Grand Ronde, Nisqually, Siletz, Spokane, and Yakama staff in attendance	IBR technical staff, Habitat Mitigation Working Group, ODOT tribal liaison, NOAA Fisheries staff, USFWS staff, WDFW staff, Ecology staff, ODFW staff, Oregon DSL staff, City of Portland staff, Lower Columbia Fish Recovery Board staff, FHWA staff, FTA staff, ODOT staff, WSDOT staff	Habitat Mitigation Group discussion around fishing sites.

Date	Tribe (and Staff Level)	IBR and Agency Staff	Purpose
5/10/2022	Yakama staff	ODOT tribal liaison	Follow-up to concerns presented at the habitat mitigation meeting.
5/23/2022	Nisqually natural resources staff	ODOT tribal liaison	Discussion of white paper.
5/26/2022	CRITFC Commissioners and staff	ODOT tribal liaison	CRITFC Commission meeting.
6/27/2022	Cowlitz staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Monthly meeting with the Cowlitz.
6/27/2022	Grand Ronde staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Monthly meeting with Grand Ronde.
7/7/2022	Intertribal meeting: Cowlitz, Grand Ronde, and Siletz staff in attendance	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Discussion of survey methods, timeline for programmatic agreement and inadvertent discovery plan.
7/18/2022	Cowlitz staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Monthly meeting with the Cowlitz.
8/2/2022	Grand Ronde Staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Monthly meeting with Grand Ronde.
8/4/2022	Cowlitz staff	ODOT tribal liaison	IBR Program progress.
8/4/2022	Intertribal meeting: Cowlitz, Grand Ronde staff in attendance	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Intertribal Cultural Resources Meeting; Discuss survey status, upcoming work, and project programmatic agreement.
8/22/2022	Yakama natural resources staff	IBR cultural resources lead, ODOT tribal liaison	Fish and Wildlife Committee concerns.
9/19/2022	Cowlitz staff	ODOT tribal liaison	Preparation for monthly meeting with the Cowlitz.
9/26/2022	Grand Ronde staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Monthly meeting with Grand Ronde.
9/27/2022	Yakama natural resources staff	ODOT tribal liaison	Follow-up on comments made during consulting party meeting.
10/3/2022	Cowlitz staff	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Monthly meeting with the Cowlitz.

Interstate Bridge Replacement Program

Date	Tribe (and Staff Level)	IBR and Agency Staff	Purpose
10/28/22	Intertribal meeting: Cowlitz, Grand Ronde staff in attendance	IBR cultural resources lead, ODOT tribal liaison, IBR Program staff, FHWA staff, FTA staff	Intertribal cultural resources meeting to provide updates on cultural resources work.
11/2/2022	Cowlitz cultural resources staff	IBR tribal liaison, ODOT tribal liaison	Discuss participating agency letters and new leadership positions within tribe.
11/9/2022	Grand Ronde cultural resources and natural resources staff	IBR tribal liaison, IBR cultural resources lead, ODOT staff	Discussed public records request and deep testing.
11/9/2022	Intertribal meeting: Cowlitz, Grand Ronde, Siletz, Nez Perce staff in attendance	IBR Program administrator, IBR tribal liaison, ODOT tribal liaison, WSDOT tribal liaison	Intertribal tolling meeting; IBR and tolling, Program funding and gaps, technical reports, and impacts to tribal revenue.
11/15/2022	Grand Ronde staff	IBR cultural resources lead, IBR tribal liaison, ODOT tribal liaison, etc.	Discussion of public records request and record-sharing protocol.
11/15/2022	Umatilla staff	IBR tribal liaison, ODOT tribal liaison	Discussion about IGAs and future consultation.
11/22/2022	Cowlitz staff	IBR tribal liaison, IBR cultural resources lead, ODOT staff, ODOT tribal liaison	Conversation about Modified LPA design, public messaging, and timeline for technical reports.
11/28/2022	Grand Ronde staff	IBR Program administrator, IBR cultural resources lead, IBR environmental manager, IBR deputy environmental manager, IBR deputy design manager, IBR tribal liaison	Updated IBR schedule, ground-penetrating radar data, canoe landing, public records request, technical report comment periods, and intergovernmental agreement.
11/28/2022	Intertribal meeting: Cowlitz, Grand Ronde, Siletz, Yakama Nation staff	IBR technical staff, IBR deputy environmental manager, IBR environmental manager, IBR tribal liaison, ODOT tribal liaison, WSDOT tribal liaison, WSDOT staff, CRITFC staff, Fish and Wildlife Service staff, Washington Department of Fish and Wildlife, FHWA staff, FTA staff	Intertribal fish and wildlife meeting; Fish and wildlife presentation and discussion.
11/29/2022	Warm Springs staff	IBR deputy environmental manager, IBR cultural resources lead, IBR tribal liaison, IBR deputy design manager, ODOT tribal liaison	Program updates, NEPA, design, cultural resources, intergovernmental agreement, public records request.
12/1/2022	Intertribal meeting: Cowlitz, Grand Ronde, Siletz, Nez Perce, Colville, Warm Springs staff in attendance	IBR deputy environmental manager, IBR tribal liaison, IBR cultural resources lead, FHWA environmental manager	Intertribal cultural resources meeting. Provided updates to the tribes on cultural resource work.

Date	Tribe (and Staff Level)	IBR and Agency Staff	Purpose
12/12/2022	Intertribal meeting: Cowlitz, Grand Ronde, Siletz, Warm Springs, Yakama staff	IBR tribal liaison, IBR cultural resources lead, ODOT staff, WSDOT staff, FHWA staff, FTA staff	Provided tribes with dedicated time to discuss ground-penetrating radar survey work.
12/19/2022	Cowlitz staff	IBR Program administrator, IBR cultural resources lead, IBR tribal liaison, IBE deputy design manager, IBR environmental manager, FHWA staff, FTA staff, WSDOT staff	Monthly check-in with the Cowlitz.
01/05/2023	Intertribal meeting: Yakama, Siletz, Cowlitz, Warm Springs, Grand Ronde, Colville	IBR tribal liaison, ODOT staff, WSDOT staff, FHWA staff, FTA staff	Intertribal cultural resources meeting. Provided updates to the tribes on cultural resource work.
01/09/2023	Cowlitz staff	IBR tribal liaison, IBR cultural resources manager, IBR deputy Program administrator, IBR design manager, IBR environmental manager, FHWA staff, FTA staff, WSDOT staff, ODOT staff	Monthly check-in with the Cowlitz.
01/17/2023	Intertribal meeting: Cowlitz and Grand Ronde staff	IBR tribal liaison, FHWA staff, FTA staff, NPS staff	In-person tour of the cultural resources areas at Fort Vancouver.
01/23/2023	Grand Ronde staff	IBR tribal liaison, IBR deputy Program administrators, IBR cultural resources manager, IBR Program administrator, IBR deputy environmental manager, IBE deputy design manager, FHWA staff, FTA staff, ODOT staff	Monthly check-in with Grand Ronde. In-person at Chachalu, Grand Ronde.
01/23/2023	Intertribal meeting: Siletz, Colville, Grand Ronde, Cowlitz	IBR tribal liaison, IBR environmental manager, IBR deputy environmental manager, IBR technical staff, FHWA staff, FTA staff, ODOT staff	Intertribal meeting to discuss stormwater plans for the Program.
01/24/2023	Intertribal meeting: Cowlitz, Grand Ronde, Siletz, Warm Springs	IBR Program administrator, IBR environmental manager, IBR tribal liaison, IBR Civil Rights Manager, FHWA staff, FTA staff	Introductory Tribal Employment Rights Office (TERO) meeting with tribes.
01/25/2023	Affiliated Tribes of Northwest Indians (ATNI)	IBR tribal liaison, IBR deputy environmental manager, WSDOT staff	ATNI Natural Resources committee presentation.
01/25/2023	Affiliated Tribes of Northwest Indians	IBR tribal liaison, IBR Civil Rights Manager, WSDOT staff	ATNI TERO committee presentation.
01/26/2023	Grand Ronde, Yakama, Cowlitz, and Siletz staff	IBR technical staff, IBR Tribal Liaison, USACE staff, FHWA staff, FTA staff, NOAA staff, USFWS staff, NPS staff, Oregon DSL	Habitat Mitigation Working Group discussion.

Interstate Bridge Replacement Program

Date	Tribe (and Staff Level)	IBR and Agency Staff	Purpose
		staff, Ecology staff, Oregon DEQ staff, Lower Columbia Fish Recovery Board, WSDOT staff, ODOT staff, ODFW staff, WDFW staff, City of Vancouver staff, City of Portland staff	
02/02/2023	Intertribal meeting: Yakama, Cowlitz, Grand Ronde	IBR tribal liaison, IBR cultural resources manager, IBR deputy design manager, IBR environmental manager, IBR deputy environmental manager, FHWA staff, FTA staff, ODOT staff, WSDOT staff, NPS staff	Intertribal cultural resources meeting. Provide updates to the tribes on cultural resource work.
02/10/2023	Grand Ronde staff	IBR tribal liaison	Discussed IGA.
02/23/2023	Intertribal: Grand Ronde and Cowlitz staff	IBR technical staff, IBR tribal liaison, FHWA staff, FTA staff, ODOT staff, WSDOT staff, USACE staff, NOAA staff, Oregon DEQ staff, Oregon Department of Fish and Wildlife staff, Oregon Department of State Lands staff, Lower Columbia Fish Recovery Board, Port of Portland staff, City of Vancouver staff	Habitat Mitigation Working Group discussion.
02/27/2023	Grand Ronde staff	IBR Program administrator, IBR deputy Program administrator, IBR cultural resources manager, IBR tribal liaison, IBR deputy design manager, FHWA Staff, ODOT staff	Monthly check-in with Grand Ronde.
02/27/2023	Cowlitz staff	IBR cultural resources manager, IBR tribal liaison, IBR environmental manager, IBR deputy environmental manager, IBR deputy Program administrator, IBR deputy design manager, FHWA Staff, ODOT staff, WSDOT staff	Monthly check-in with Cowlitz.
02/27/2023	Intertribal: Cowlitz, Grand Ronde, Yakama, CRITFC	IBR tribal liaison, IBR technical staff, IBR environmental manager, IBR deputy environmental manager, FTA staff, FHWA staff, Oregon Department Fish and Wildlife staff	Intertribal Fish and Wildlife meeting.
02/27/2023	Grand Ronde staff	IBR tribal liaison	Discussed IGA.
03/02/2023	Intertribal: Yakama, Siletz, Cowlitz, Grand Ronde, Colville	IBR tribal liaison, IBR deputy environmental manager, IBR deputy design manager, FHWA staff, FTA staff, ODOT staff, WSDOT staff	Intertribal cultural resources meeting. Provided updates to the tribes on cultural resources work.
03/06/2023	Cowlitz staff	IBE tribal liaison, IBR civil rights manager	Discussed TERO.
03/20/2023	Cowlitz staff	IBR Program administrator, IBR tribal liaison, IBR cultural resources manager,	Monthly check-in with Cowlitz; In-person at Ilani.

Date	Tribe (and Staff Level)	IBR and Agency Staff	Purpose
		IBR deputy design manager, FHWA staff, FTA staff, WSDOT staff, ODOT staff	
03/27/2023	Grand Ronde staff	IBR tribal liaison, IBR deputy Program administrators, IBR deputy design manager, IBR cultural resources manager, IBR environmental manager, FHWA staff, ODOT staff, WSDOT staff	Monthly check-in with Grand Ronde.
04/03/2023	Cowlitz staff	IBR tribal liaison, IBR cultural resources manager, FHWA staff, FTA staff, ODOT staff	In-person tour of cultural resources survey locations.
04/06/2023	Intertribal: Cowlitz, Colville, Grand Ronde, Spokane	IBR tribal liaison, IBR design manager, IBR deputy environmental manager, IBR cultural resources manager, FHWA staff, FTA staff, ODOT staff	Intertribal cultural resources meeting. Provided updates to the tribes on cultural resource work.
04/13/2023	Grand Ronde staff	IBR tribal liaison	IGA coordination.
04/17/2023	Cowlitz staff	IBR tribal liaison, IBR deputy design manager, IBR deputy environmental manager, IBR environmental manager, IBR deputy Program administrator, FHWA staff, FTA staff, WSDOT staff, ODOT staff	Monthly check-in with Grand Ronde.
04/24/2023	Grand Ronde staff	IBR tribal liaison, FHWA staff, ODOT staff	In-person tour of cultural resources survey locations.
04/24/2023	Intertribal: Siletz, Cowlitz, Grand Ronde, Colville, Warm Springs, CRITFC	IBR technical staff, IBR deputy environmental manager, IBR tribal liaison, IBR environmental manager, IBR deputy design manager, FHWA staff, FTA staff, Oregon Department of Fish and Wildlife	Intertribal Fish and Wildlife meeting.
04/26/2023	Siletz staff	IBR tribal liaison, IBR Environmental Manager	Mitigation discussion with the Siletz.
04/27/2023	Yakama staff	IBR tribal liaison, IBR civil rights manager	TERO coordination.
04/27/2023	Intertribal	IBR tribal liaison, USACE staff, DEQ staff, FHWA staff	Habitat Mitigation Working Group discussion.

1 References

- 2 IBR (Interstate Bridge Replacement Program). Not dated. NEPA Coordination Plan. *The IBR Program NEPA*
- 3 *Coordination Plan is under ongoing revision.*